

MCQs - 404 MKT: MARKETING STRATEGY SEM IV

UNIT 1- Basics of Marketing Strategy

Sr.no	Question	Options	Answer Key
1	To be worthwhile and workable, strategic marketing, objectives should:	 a. Be consistent with each other. b. Not be influenced by the firm's external environment. c. Never be tied to a particular time period. d. Be conservative rather than ambitious. 	a
2	Marketing strategy relies on relationships with supplier, customers and employee. The strength of these relationships is largely a function of the:	 a. Tangible characteristics of the exchange process b. Amount of trust the parties have in each other. c. Role of quality in the relationship. d. Way that each group defines ethical behavior 	b
3	Marketing strategy is atype of strategy	 a. business level b. Growth strategy c. corporate strategy d. functional strategy 	d
4	Which one of the following is not part of the marketing plan structure?	 a. set marketing objectives b. determine re-evaluation requirements c. describe target markets d. formulate marketing strategies 	b
5	Which one of the following is not considered a commonality to the concept of strategy?	a. Purpose b. Perspective c. Pattern d. Position	a
6	A strategic marketing plan involves doing all of the following EXCEPT:	 a. Designing a strategic marketing mix. b. Organizing the staff. c. Selecting target markets d. Determining marketing objectives 	b
7	is the managerial process of matching an organization's resources with its market opportunities over the long run.	a. Strategic planning b. Implementation c. Tactical planning d. Situational analysis	a
8	Strategy is	 a. Completely Proactive & Completely Reactive b. Partly Proactive & Partly Reactive c. Neither Proactive Nor Reactive d. Proactive Only 	b



9	For intensive growth, the company first considers whether it could gain more market share with its current products in their current market, using a	a. Market-penetration strategyb. Market development strategyc. Product-development strategyd. Diversification strategy	a
10	Opportunities to achieve further growth within current businesses are:	a. Intensive Opportunitiesb. Integrative Opportunitiesc. Diversification Opportunitiesd. None of the above	a
11	Opportunities to build or acquire businesses that are related to current businesses:	a. Intensive Opportunitiesb. Integrative Opportunitiesc. Diversification Opportunitiesd. None of the above	b
12	The useful framework for detecting new is called a "product market expansion grid"	a. Intensive Opportunitiesb. Integrative Opportunitiesc. Diversification Opportunitiesd. None of the above	a
13	The manager of an independent toy manufacturer prepares a plan specifying all his marketing tactics including product features, promotion, merchandising, pricing, sales channels, and service. This plan is called	 a. the tactical marketing plan b. the marketing plan c. the strategic marketing plan d. the operational plan 	a
14	Which of the following is a NOT question company use to evaluate Market Opportunity Analysis (MOA)?	 a. Can the company deliver the benefits better than any actual or potential competitors? b. Are sales objectives realistic and consistent? c. Can the target market(s) be located and reached with cost-effective media and trade channels? d. Does the company possess or have access to the critical capabilities and resources needed to deliver the customer benefits? 	b
15	Companies are encouraged to define their business mission in terms of being market-oriented rather than product-oriented. Which of the following does not follow the guideline?	 a. We distribute information b. We run a railroad c. We provide climate control in the house d. We supply energy 	b
16	MOA refers to	 a. marketing objectives analysis b. market opportunity analysis c. marketing organization of America d. market objectives analyzed 	b



	Marketing must develop strategies for a	a. Within	
17	range of services and products	b. Outside	a
17	the organization.	c. Both a & b	a
		d. None of the above	
	lays out the target markets and	a. Tactical marketing plan	
18	the value proposition the firm will offer,	b. Strategic marketing plan	b
	based on an analysis of the best market opportunities	c. Strategic pland. Operational plan	
	opportunities	a. Customer, Competition, Cost, and	
		Capabilities.	
		b. Customer, Contest, Change, and	
1.0	The 4Cs which are the focus of a market	Capabilities.	
19	opportunity analysis.	c. Change, Customer, Competition, and	a
		Cost	
		d. Customer, Competition, Cost, and	
		Concept.	
		a. Independent	
20	Which one of the following is not a	b. Periodic	
20	prerequisite for a marketing audit?	c. Brief	С
		d. Systematic	
	A marketing manager for a small		
	computer manufacturer is analysing the	a. operating situation	
	potential effects of political, legal,	b. marketing environment	
21	social, and economic forces on the	c. trends	b
	firm's operations. The marketing	d. economic conditions	
	manager is examining the that		
	influence(s) the firm's strategy		
		a. to assess the attractiveness of a business	
		opportunity. b. To allot the resources to different	
22	Market opportunity analysis is a process		a
		departments c. Conceal the needs of the customers	
		d. To provide smart solutions	
		a. the degree of competitive rivalry in the	
		industry	
	When considering the attractiveness of	b. the degree to which suppliers are able	
22	an industry at the macro level, which of	to set terms and conditions	7
23	the following would you NOT	c. barriers to entry (i.e. threat of entry to	d
	consider?	the industry by newcomers)	
		d. the economic viability of the business	
		model	
		a. her/his particular business	
	In considering the attractiveness of an	b. her/his target market	
24	industry at the micro-level, an	c. the threats of substitute products in the	a
	entrepreneur is actually considering:	industry	
		d. all of the above	



25	The traditional view of marketing begins with a first step called	a. Strategic marketing.b. Financial planningc. Business planningd. Operational plan	a
26	To evaluate opportunities, companies can use to determine the attractiveness and probability of success.	 a. Market Opportunity Analysis (MOA) b. SWOT Analysis c. Management by Objectives(MBO) d. Management by Exception (MBE) 	a
27	A/An is a challenge posed by an unfavourable trend or development that would lead, in the absence of defensive marketing action, to lower sales or profit.	 a. environmental threat b. Shifting Face of Labour c. Selection of markets for Targeting d. phishing attacks 	a
28	When a manager reaches the section of a marketing plan, he or she will define the mission and marketing and financial objectives.	a. Business strategy.b. Operational strategy.c. Transformational strategy.d. Marketing strategy	d
29	The marketing plan should open with a/an	a. Situation analysis.b. executive summaryc. Market Analysisd. Financial Analysis	b
30	A marketing plan does not have to be	 a. Simple b. Clear c. Complex d. Lengthy e. Both (a) and (b) f. Both (c) and (d) 	f
31	A marketing plan is the collection of specific	a. Productsb. Servicesc. Marketsd. Actions	d
32	Creating the marketing strategy includes	 a. Marketing objectives and strategies b. Forecasts of expected results c. Create alternative plans d. All of the above e. None of the above 	d
33	Which of the following remains at the centre of any marketing process?	a. Target consumersb. Productc. Priced. Promotione. None of these	a
34	All of the following would be steps or concerns in the process of strategic planning except	 a. Defining a clear company's mission b. Setting supportive objectives c. Designing a sound business portfolio d. Checking to see if an advertising spot had been run in its allotted time slot 	d



35	What is not part of a marketing plan?	a. Marketing mixb. Demand analysisc. Government supportd. Competitor analysis	c
36	Which of the following does not form the basis of a performance indicator for a marketing plan?	 a. Competitor reaction b. Contribution to business performance c. Marketing effectiveness d. Consumer reaction 	a
37	The three major considerations in assessing opportunities and resources are environmental scanning, evaluating market opportunities, and	a. Competitive scanning.b. Environmental analysis.c. Understanding the firm's capabilities.d. Opportunity search.	С
38	When the right combination of circumstances occurs at the right time to allow an organisation to take action toward a target market, the firm has identified a	a. market objective. b. market requirement c. strategic market plan. d. market opportunity.	d
39	As Don Bush prepares a market attractiveness-business position model for his firm, he comes to the point of assessing the business position of the firm's line of jet skis. Which one of the following would be an input with regard to business position?	a. Seasonality b. Relative market share c. Industry sales d. Market growth	b
40	Short-range marketing plans cover	a. four years or less.b. three years or less.c. two years or less.d. one year or less.	d
41	A firm should develop a marketing plan	a. for each strategic business unit.b. for each different marketing strategy.c. for each different target market.d. for each good or service.	b
42	Which of the following is NOT a purpose of a marketing plan?	 a. it specifies how resources are to be allocated b. it co-ordinates marketing and production activities c. it assigns responsibilities, tasks and timing d. it assists in management control 	b
43	In which section of the marketing plan would you find detailed information about the marketing environment, market trends, customers and competitors	a. marketing analysisb. marketing strategiesc. situation analysisd. product analysis	a
44	A marketing audit's primary purpose is to	a. check on the firm's current marketing position for financial and legal reasons.	b



		 b. identify weaknesses in ongoing marketing operations and plan the necessary improvements to correct these weaknesses. c. focus on a few of the most important marketing activities and plan the methods toimprove them. d. aid evaluation and reallocate the firm's marketing efforts and marketing opportunities. 	
45	KT is involved in a process of assessing marketing opportunities and resources, determining marketing objectives, and developing a plan for implementation and control, then KT is involved in	a. strategic analysis.b. marketing planning.c. marketing management.d. marketing	b
46	Given today's 'green' trend, to profit from the threats to the physical environment, firms should:	 a. continue to ignore all but the legally required actions. b. support legislation to repeal oppressive pollution laws. c. develop products or promotional campaigns that tout their good citizenship. d. move their offensive operations to countries that have minimal pollution laws 	c
47	A fundamental pattern of present and planned objectives, resource deployments and interactions of an organisation with markets, competitors and other environmental factors refers to a:	a. market orientation. b. mission. c. goal. d. strategic group. e. strategy.	e
48	The five components of strategy are operative at the:	 a. corporate level. b. business-unit level. c. product-market level. d. all of the above. e. only A and B above are correct. 	d
49	A primary focus of marketing strategy is to effectively allocate and coordinate marketing resources and activities to accomplish the firm's objectives within a specific:	a. BCG quadrant.b. SBU.c. business.d. product-market.	d
50	When PepsiCo attempts to define which products, promotions, prices and distribution arrangements to include in its snacks food line, what type of strategy is it pursuing?	a. Marketing strategy.b. Functional-level strategy.c. Corporate strategy.d. Operational strategy.e. Market segmentation strategy.	a



UNIT 2: Measuring Market Opportunities

Sr.no	Question	Options	answer key
1	Which of the following is not a forecasting technique?	a. Judgementalb. Time seriesc. Time horizond. Associative	c
2	In which of the following forecasting technique, subjective inputs obtained from various sources are analyzed?	a. Judgemental forecastb. Time series forecastc. Associative modeld. Buyers intentions	a
3	In which of the following forecasting technique, data obtained from past experience is analyzed?	a. Judgemental forecastb. Time series forecastc. Associative modeld. Buyers intentions	b
4	In which of the following forecasting technique, data obtained through experiments is analyzed?	a. Judgemental forecastb. Time series forecastc. Concept Testingd. Buyers intentions	c
5	In which of the following forecasting technique, data obtained through intentions and expert opinions is analyzed?	a. Judgemental forecastb. Time series forecastc. Concept Testingd. Bootstrapping	d
6	Delphi method is used for	a. Judgemental forecast b. Time series forecast c. Concept Testing d. Associative model	a
7	If the VF Corporation will be spending £2 million on marketing activities next year and expects to sell 30 million pairs of jeans, the 30 million pairs represents the company's:	aug manteur	d
8	The forecasting method that is least dependent on historical data is	a. time series analysisb. the delphi techniquec. trend analysisd. a market test.	d
9	The main problem with using a market test is that it is usually	a. difficult to interpret.b. expensive.c. inaccurate.d. unacceptable	b
10	When a business has a relatively small number of customers, a useful method of forecasting is:	 a. time series analysis b. the Delphi technique c. trend analysis d. a customer forecasting survey 	d



Henry takes the company's sales for the past five years and calculates a growth trend. Which sales forecasting method is being employed? Ajeet has been asked to calculate the sales potential for a new line of electronic games his company has acquired. He has developed a general economic forecast for the next two years, used this to estimate market potential and is now calculating sales potential. The approach he is using appears to be: 13 The first stage in creating the sales forecasting is to estimate Which of the following forecasting method is suitable for launching new products? Which of the following forecasting method is suitable for launching new products? The Test Market Method should be avoided when: 15 The Test Market Method should be avoided when: 16 In order for the time-series regression method to be used, you need: You want a sales forecasting method that can be conducted fairly quickly and compensate for major strategic changes without giving the competition a clear indication of your intentions. This method will tap into resources with sound knowledge of the key customer intentions. Which forecasting method would best apply? a. Market Potential, Market Forecast, Sales Potential, Market Forecast, Sales Forecast b. Market Forecast, Sales Forecast, Sal				
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forecasts is: b. Market Potential, Sales Potential, Market Forecast,		The ideal order for conducting these 4 types of		
Potential, Market Forecast,	18			a



		c.	Market Forecast, Market	
			Potential, Sales Potential,	
			Sales Forecast	
		d.	Sales Forecast, Sales	
			Potential, Market Potential,	
			Market Forecast	
		a.	What type of method your	
		u.	top competitor is using	
		h	The amount, quality, and	
	When choosing the best sales forecasting method,	0.	stability of the data available	
19			·	b
	the most important consideration would be:	C.	The trustworthiness of your	
		,	sales team	
		d.	Whether you have at least 10	
			years worth of sales data	
		a.		
			judgment input to overlay or	
			adjust statistical forecasts.	
		b.	The increase in collaboration	
	4		with competitors to improve	
20	A key forecasting trend is		the accuracy of forecasts	a
	, ,	c.		
			quantitative methods	
		d	The increased use of high-end	
			computers to crunch past data	
			and assign variables	
		a.	Test Market	
	You want an easy-to-use sales forecasting method	b.	Delphi Method	
21	that can account for seasonality. Which approach	c.		c
21	would be best under these circumstances?	market I	Decomposition	
	Managas	d.	Jury of Executive Opinion	
	Your company does not have any prior sales data	a.		
22	and you have very little time to set a forecast for		Delphi Method	d
	your organization. Which forecasting method would		Decomposition	-
	be most ideal?	d.	Jury of Executive Opinion	
		a.	\mathcal{E}	
			functional areas	
		b.	Modifying sales evaluation	
23	At a corporate level, a sales forecast is used for:		criteria	a
	_	c.	Setting sales quotas	
			Developing local sales	
			promotions	
		a.	The forecast will be an	
			average of the last two selling	
	The naive sales forecasting method is based on this		periods.	
24	_	h	Data from the most recent	c
	premise:	υ.		
			sales period will be more	
			heavily weighted.	



		c. Sales for the next period will be equal to sales in the last period.d. The last three years' average results.
25	A market forecast will always be lower than the market potential due to the fact that	 a. A market forecast is based on a company forecast while market potential is based on an industry forecast b. Some of the potential market customers will not purchase due to timing, affordability, and other conditions. c. The size of the two markets differ d. The forecast time frames are different
26	Which forecasting tool generally makes the assumption that the future will look very much like the past?	 a. Surveys. b. Observation. c. Statistical methods. d. Market tests.
27	When Kellogg's plans to introduce a new cereal and uses sales history of an earlier cereal introduction to forecast its sales, Kellogg's is using what type of forecasting tool?	 a. Judgement. b. Market tests. c. Analogy. d. Observation. e. Surveys
28	Dnyans Managen All forecasting tools have what in common?	a. They all can be applied successfully in any business. b. They are equal in ease of use.
29	Internal record system, marketing databases, competitive intelligence systems and client contact systems are all examples of:	a. market knowledge systems. b. marketing tools. c. forecasting systems. d. a marketing analysis. e. tracking systems.
30	When the customer of a grocery store uses a card that gives the user 'clip less coupon' savings when they shop, the grocery store is obtaining information in their:	 a. client contact system. b. internal record system. c. marketing database. d. sales report e. competitive intelligence system.



31	A client contact management system is most helpful to:	 a. a direct mail company. b. a mass merchandiser. c. people who perform face-to-face selling for a livelihood. d. a home-based business. e. companies that sell their product on the internet 	c
32	What is typically estimated in a forecast?	a. Market potential.b. Penetrated market.c. Target market.d. Sales forecast.e. All of the above.	e
33	When footwear buyer at Nine West Group uses his intuition in forecasting a trend, he is using what tool?	a. Market tests.b. Analogy.c. Observation.d. Judgement.	d
34	When Nestlé makes several adjustments to determine the total number of households who would try their fresh pasta, they are applying:	 a. the chain ratio method. b. indices of buying behaviour. c. concept purchase intent adjustments. d. Buying Power Indexes. 	a
35	Products for which there is little demand may be introduced because of misguided:	a. market conditions.b. market knowledge.c. market niche.d. market analysis.	b
36	When McDonald's introduces a new sandwich at some of their locations they are performing a(n)	a. survey.b. observation.c. analogy.d. market test.	d
37	In a approach, a central person or persons take the responsibility for forecasting and prepare an overall sales forecast.	a. top-down b. bottom-up c. linear d. Nonlinear	a
38	In a decentralised firm, when each part of the firm prepares its own sales forecast and then those are aggregated to create the forecast for the firm as a whole, what type of forecast approach is used?	a. top-downb. bottom-upc. lineard. Nonlinear	b
39	ZFR Tires is an established tire manufacturer in Tipura. Every major brand of car uses its tires. It plans to open a branch in Bangalore city for which it intends to use time series analysis to forecast sales and the market potential. Which of the following methods is exemplified by ZFR Tires?	a. Analogy methodb. Statistical methodc. Observation methodd. Survey method	b



40	Which of the following is true of surveys?	b. с.	A survey of buyer's intention helps in forecasting sales of a prototype. A survey of sales force opinion is conducted for buyers to forecast sales. A survey method is superior to a statistical or observational method. A survey has the limitation that whoever is surveyed is knowledgeable.	a
41	Parle, a well-known confectionery, plans to introduce a walnut fudge candy. It asks some of its regular customers to sample the candy and offer their opinions. This way the management hopes to estimate the likely number of buyers for the product, if introduced in its store. Which of the following techniques did Parle use to forecast sales?	b. с.	Observation Statistical technique	c
42	When major television manufacturers introduced high-definition televisions, they had to account for characteristics like picture quality, the levels of which were unprecedented. They used data collected from the introduction of color television when only black and white television was prevalent. Which of the following methods of forecasting was used here?	b. с.	Observation Statistical technique Survey Analogy	d
43	Dnyans	agar li hent & R b.		a
44	Which of the following is true of a live test market?	a. b.	It does not protect a firm from competitors who use marketing tactics that mislead the company conducting the tests. It is the cheapest method to forecast sales.	d



		c.	It is more prevalent than	
			experimental test markets.	
		d.	It does not let a firm's	
			competitors to buy the	
			checkout scanner data without	
			bearing test marketing	
			expenses.	
		a.	the market-build up method	
	A forecasting method that calls for identifying all	b.	the market-factor index	
45	the potential buyers in each market and estimating		method	a
	their potential purchases.	c.	Test market	
	Faranan Farananan	d	Leading indicators	
		a.		
	A forecasting method that identifies market factors		the market-factor index	
46	that correlate with market potential and combines	0.	method	b
40	•	0	Test market	D
	them into a weighted index.			
			Leading indicators	
	A	a.	the market-build up method	
477	Time series that change in the same direction but in	b.		,
47	advance of company sales		method	d
	I J			
			Leading indicators	
		a.	the market-build up method	
	Breaking down past sales into its trend, cycle,	b.	the market-factor index	
48	season, and erratic components, then recombining		method	c
	these components to produce a sales forecast.	c.	Time-series analysis	
		d.	Leading indicators	
	D	a.	market forecast	
	The demand of market corresponding to the level of	aga b.	demand forecast	
49	industry is called as	ient & h	product forecast	a
	made y 10 cance as		market share forecast	
			arket-build up method	
	The calculation of 'area market potential' includes		multiple-factor index method	
50	the methods which are	c.		d
	the methods which are	d.	Both a and b	
			Consumer marketers	
	The market-build up method of assessing area	a. b	Business marketers	
51	market potential is used primarily by			b
		C.		
		d.	None of the above	
		a.	Consumer marketers	
52	The multiple-factor index method of assessing area	b.	Business marketers	a
	market potential is used primarily by	c.	Both a & b	
			None of the above	
53	Delphi Technique:	a.	is an attempt to describe a	b
33			sequence of events that	IJ

UNIT 3: Targeting Attractive Market Segments & Positioning



		demonstrates how a partic goal might be reached b. is a method of obtainin systematic refined conser from a group of experts c. is assessing the desirabilit future goals and therea selecting those areas development that necessary to achieve desired goals d. is concentrating on the im which various foreca technological development might have on partic industries	g a nsus y of after of are the pact sted ents
Sr.no	Question	Options	Answer key
1	In a hyper competitive economy such as ours, a company can win only by fine-tuning the value delivery process and choosing, providing, and superior value.	 a. communicating b. selecting target markets with c. composing d. developing 	a
2	Today, the "mass-market" is actually splintering into numerous, each with its own wants, perceptions, preferences, and buying criteria.	a. micro marketsb. market targetsc. macro marketsd. customer cliques	a
3	Value delivery process can be divided into three phases, out of which "choosing the value" implies, which is the essence of strategic marketing.	a. researching, developing, and delivering	b
4	The formula is the essence of strategic marketing.	 a. STP- Segmentation, Targeting, Positioning b. CRM- Customer Relationship Management c. TPD- Targeting, Positioning, Distribution d. None of the above 	a
5	What do companies that focus on filling a gap in the market engage in?	a. Direct marketingb. Traditional marketingc. Niche marketing	c



		d. Outbound marketing	
		a. Scope.	
	The decisions of how many and which market	b. Synergy.	
6	segments to compete in are important aspects of	c. Multi-segmentation	a
0	which aspect of business-level strategy?	strategy.	а
	which aspect of business level strategy:	d. Marketing matrix.	
		a. are relatively price	
		elastic.	
		b. are not presently served	
		by a firm providing a	
		product that satisfies	
		their wants for the	
		particular product.	
	The most important criterion for choosing market	c. are relatively	
7	segmentation variables is that they should define	inexperienced in the	e
	groups of customers who:	product category.	
		d. are relatively	
		experienced in the	
		product category.	
		e. respond differently to	
		one or more of the	
		controllable elements of	
		marketing strategy	
		a. environmental; market.	
	Having segmented a given market, the firm then	b. economic; technological. c. environmental;	
	determines which segments to target by assessing	technological.	
8	each segment's and factors.	d. competitive;	e
	Dnyans	environmental	
	Manager	e. attractiveness;	
		competitive	
		a. strongly positive on both	
		dimensions.	
		b. moderately positive on	
	Before a firm can consider a group of customers	both dimensions.	
	as a new target market, the minimum acceptable	c. not necessarily positive	
9	standard in evaluating segments should be (in	but definitely not	d
_	terms of market attractiveness and potential	negative on either	u
	competitive position):	dimension.	
		d. strongly positive on one	
		dimension and	
		moderately positive on the other	
10	Toyota began by introducing small cars (Tercel,	a. Segment synergiesb. Segment invasion	b
10	Corolla), then expanded into midsize cars	strategy	IJ
		sualcgy	



	(Camry, Avalon), and finally into luxury cars	c. Positioning	
	(Lexus). This is an example of	d. Niche target	
11	is mass production in manufacturing and marketing counterpart to standardization.	 a. Similar marketing b. Differentiated marketing c. Undifferentiated marketing d. None of the above 	c
12	Differentiated marketing creates sales than undifferentiated marketing.	a. Moreb. Lessc. Equivalentd. None of the above	a
13	During which step of the marketing segmentation, targeting, and positioning process does the firm develop a marketing mix for each segment?	 a. market segmentation b. market targeting c. market positioning d. The firm does not go through the development during any of the above steps. 	b
14	There are many large companies like IBM that have lost a chunk of their market share to nichers. Such form of confrontations have been termed as	a. Gorillas against Guerillas b. Guerillas against Guerillas c. Guerillas against Gorillas d. None of the above	c
15	The movie Spiderman 3 was launched in India in five different languages, including Bhojpuri. It is an example of:	a. Local marketing b. Niche marketing c. Mass marketing d.Individual Marketing	a
16	Ruff and tuff jeans product of Arvind Mills is an example of	a. Local marketing b. Niche marketing c. Mass marketing d. Individual Marketing	d
17	Sachet marketing was designed to specifically target the ' market'.	a. Top of the pyramidb. Mid-point of the pyramidc. Bottom of the pyramidd. All of above are false	c
18	The magazine is targeted as the magazine of woman of substance.	a. Feminab. Cosmopolitanc. Vogued. None of the above	a
16	Strategy which does not after large market to capture smaller share is called	a. micromarketingb. mass marketingc. segmented marketingd. niche marketing	d



17	might consist of a fast food item, a gourmet meal from a four star restaurant, frozen pizza, a steak cooked at home, a slim-fast optima shake.	a. product marketb. generic marketc. target marketd. marketing mix	c
18	Opportunities to differentiate a company's product offering	 a. Are most reliably found in the R&D portion of the value chain b. Are typically located in the sales and marketing portion of the value chain c. Can exist in activities all along an industry's value chain 	c
19	The most appealing approaches to differentiation are Dhyans Manager	a. Those that are the most costly to incorporate (because expensive attributes are perceived by buyers as more valuable and worth paying more for) b. Those that can be made even more attractive to buyers via clever advertising c. Generally related to flavor and taste or sophisticated use of Internet technology	d
20	Sunshine Conservatories has launched a series of ads in which it attempts to demonstrate its products superiority on selected attributes relative to competitive brands. It is attempting to its product.	a. Segment b. Profile c. Promote d. Position	d
21	Positioning is a choice of which of the following?	 a. Retailer choice & store layout b. The target market & marketing assets c. The target market & differential advantage 	c



		d. Price & quality	
22	Which of the following is an example of image differentiation?	a. Berry's has an intensive training program for its customer-facing staff, to ensure a consistent service standard. b. The Swan Hotels use a distinctive signature fragrance in all outlets so that customers can associate the fragrance with the hotel. c. JEK's sophisticated customer database allows the company to handle queries and product returns much faster than competitors.	b
	Dnyan: Manager	d. RTZ shifted its products from supermarket aisles to exclusive stores as it realized that customers were willing to pay more in stores. e. Hayley's found success by	
23	The process of establishing and maintaining a distinctive place in the market for an organization or its specific product offers is known as	a. Profilingb. Profiling Segmentationc. Segmentationd. Positioning	d
24	Shan Foods is involved in selecting and analyzing a target market and developing a marketing mix to gain long-run competitive advantages. Based on this example, Shan Foods is creating a:	a. Corporate strategy b. Target design c. Mix strategy d. Marketing strategy	d



25	Brands are born out of the following strategies:	 a. Segmentation and differentiation strategies b. Promotion strategies c. Good purchasing and supply chain strategies d. All of the given options 	a
26	Variables such as market and product variability plays a role in designing of	a. positioning strategy b. targeting strategy c. differentiation d. market segmentation	b
27	Company marketing mix that target market segments very broadly is called	a. mass marketing b. segmented marketing c. niche marketing d. micromarketing	a
28	In positioning statement, first thing that must be stated is	a. target segment b. market segmentation c. differentiation d. positioning	a
29	Which of the following is an advantage of using market segmentation?	a. It saves money by avoiding the need for TV advertising. b. It lets a business invest more in its employees. c. It allows a business to charge higher prices. d. It allows a business to target its promotional strategy more effectively.	d
30	When an organization attempts to develop a different marketing mix for each of its customers, it is using which type of strategy?	11.00	c
31	When Marriott Corporation designs its hotel/motel service at many different price ranges (Residence Inns, Fairfield Inns, Marriott Resort Hotels), it is using what type of strategy?	e. undifferentiated strategy f. mass market strategy g. focus strategy h. differentiated strategy	d
32	The company attempts to serve all customer groups with all the products they might need. Only very large firms can undertake a market strategy	a. Single Segment Concentration b. Selective Segment Specialisation c. Market Specialisation d. Product Specialisation e. Full Coverage	e



33	Super Precision Components supply small nuts and screws for use in military, industry and daily use. Then we can say that the company uses	a. Single Segment Concentration b. Selective Segment Specialisation c. Market Specialisation d. Product Specialisation
34	The company X can implement strategy by producing all sorts of home appliances like TV, washing machine, refrigerator and micro oven for middle class people.	a. Single Segment Concentration b. Selective Segment Specialisation c. Market Specialisation d. Product Specialisation
35	If the company X produces plasma TV as well as Walkman, the two different types of products obviously for two different types of markets, then it can be cited as an example of strategy.	a. Single Segment Concentration b. Selective Segment Specialisation c. Market Specialisation d. Product Specialisation
36	Companies like Allahabad Law Agency (only law books) and BPB publications (only Computer books) are good examples of targeting	f. Single Segment Concentration g. Selective Segment Specialisation h. Market Specialisation i. Product Specialisation j. Full Coverage
37	"Guerillas against Gorillas" highlight which form of marketing?	
38	When a company designs a single product- marketing programme that the company thinks will appeal to the largest number of consumers, this is known as what type of targeting strategy?	 a. Niche-marketing strategy. b. Growth-market strategy. c. Differentiated strategy. d. Mass-market strategy
39	Consumers who evaluate a new car on the basis of an abstract attribute would use which of the following dimensions?	a. Prestige.b. Roominess.c. Price.d. Headroom.e Horsepower.
40	A product's positioning -	 a. Prevents its producer from revising its mission statement. b. Is the image it projects in relation to competitive products as well as to



		other products marketed by the same company. c. Is its physical characteristics. d. D. Is the image projected by the product exclusive of its features.	
41	If the strategy for National Egg Company is to encourage people to eat more eggs, which of the following would be the most effective tactic for it to implement?	 a. Hire more employees to support the expected increase in demand. b. Expand its distribution to rural areas. c. Buy more local advertising. d. Sponsor a national contest looking for the best egg recipes for healthy cooking. 	d
42	Successful differentiation strategy allows the company to	 a. gain buyer loyalty to its brands. b. charge too high a price premium. c. depend only on intrinsic product attributes. d. have product quality that exceeds buyers' needs. 	a
43	When competitive position is medium and the market attractiveness is high, the firm's primary approach should be to:	a. invest to build. b. build selectively. c. manage for earnings.	a
44	When competitive position is weak and the market attractiveness is high, the firm's primary approach should be to:	a. invest to build.b. build selectively.c. manage for earnings.d. protect and refocus.	b
45	What is the most recent approach, being adopted by a growing number of firms, to writing the desired positioning for a product?	 a. Positioning statement b. Value proposition. c. Product positioning analysis. d. Factor analysis. 	b
46	Which of the following items is included in a value proposition, but not a positioning statement?	a. Product features.b. Target market.c. Benefits.d. Price range	d



47	When a firm wants to position one of its brands what is it trying to do?	 a. Get competitors to recognise its presence. b. Provide a platform from which it can generate advertisements. c. Get a group of consumers to perceive its brand favourably in relation to competitive brands. d. Get a group of consumers to be familiar with the physical features of its brand.
48	Which of the following is an example of channel differentiation? Dryans Manager	a. Berry's has an intensive training program for its customer-facing employees, to ensure a consistent service standard. b. The Swan Hotels use a distinctive signature fragrance in all outlets so that customers can associate the fragrance with the hotel. c. JEK's sophisticated customer database allows the company to handle queries and product returns much faster than competitors. d. RTZ shifted its products from supermarket aisles to exclusive stores as it realized that customers were willing to pay more in stores. e. Hayley's found success by allowing buyers to customize the color and some features of its appliances before buying them.
49	Which of the following is an example of services differentiation?	 a. Berry's has an intensive training program for its customer-facing employees, to ensure a consistent service standard. b. The Swan Hotels use a distinctive signature



		fragrance in all outlets so that customers can associate the fragrance with the hotel. c. JEK's sophisticated customer database allows the company to handle queries and product returns much faster than competitors. d. RTZ shifted its products from supermarket aisles to exclusive stores as it realized that customers were willing to pay more in stores.	
50	A company which can differentiate itself by designing a better and faster delivery system that provides more effective and efficient solutions to consumers is most likely using differentiation	a. services b. channel c. image d. product e. employee	a
51	A radio ad by the dairy farmers of Pune city stated that the milk produced in the city was of higher quality because of the way the farmers treat their cows. They said that the difference comes from how comfortable they make their cows. Among others, this differentiation could certainly appeal to animal lovers and those moving toward organic products. This is an example of	 a. personnel differentiation b. channel differentiation c. service differentiation d. product differentiation e. image differentiation 	e
52	Dayton, Ohio-based Iams found success selling premium pet food through regional veterinarians, breeders, and pet stores. This is an example of differentiation.	a. services b. channel c. image d. product	b
53	Singapore Airlines is well regarded in large part because of the excellence of its flight attendants. This is an example of differentiation.	a. services b. channel c. image d. personnel	d
54	Which of the following types of differentiation relates to companies having better-trained personnel who provide superior customer service?	 a. personnel differentiation b. channel differentiation c. service differentiation d. product differentiation e. image differentiation 	c
55	is a company's ability to perform in one or more ways that competitors cannot or will not match.	a. Brand positioningb. Market researchc. Competitive advantaged. Competitor analysis	c



U	e. Competitive
	intelligence

UNIT 4: Marketing Strategies for New Economy

Sr.no	Question	Options	answer key
1	A runner-up firm that wants to hold it0073 share in an industry without rocking the boat.+	a. Market leaderb. market followerc. market niched. market challenger	b
2	The firm in an industry with the largest market share.	a. Market leader b. market follower c. market niche d. market challenger	a
3	Considering competitive positions, comdsce*-pany with largest share in market in its industry is classified as	a. Market leaderb. market followerc. market niched. market challenger	b
4	A runner-up firm that is fighting hard to increase its market share in an industry.	a. Market leaderb. market followerc. market niched. market challenger	d
5	Considering competitive positions, firm other than market leader who is fighting hard in its industry to increase market share is classified as	a. Market leader b. market follower c. market niche d. market challenger	d
6	Company whose strategies are in accordance to strategy of other competitive firms in industry is classified as	a. customer-centered company b. profit-centered company c. market-centered company d. competitor centered company	d
7	A firm that serves small segments that the other firms in an industry overlook or ignore.	a. Market leaderb. market followerc. market niched. market challenger	c
8	A strategy for marketing nichers	a. expand market shareb. multiple nichingc. indirect attackd. full frontal attack	b
9	A strategy for market followers	a. expand market shareb. multiple nichingc. Following closelyd. full frontal attack	c
10	A Strategy for market challengers	a. expand market share b. multiple niching	d



		c. indirect attack	
		d. full frontal attack	
11	Which approach views an organization as a series of process, each of which adds value to the product or service for each customer?	 a. Low cost strategy b. Business value process c. Value chain d. First-mover value advantage 	c
12	According to competitive positions, main focus of market leader strategy is to	a. expand market shareb. multiple nichingc. indirect attackd. full frontal attack	c
13	A product or service that customers have come to expect from an industry, which must be offered by new entrants if they wish to compete and survive, is known as a(n)?	a. switching costsb. loyalty programsc. entry barriersd. affiliate programs	c
14	A refers to any feature of an organization or brand perceived by customers to be desirable and different from those of the competition.	a. Sales orientation.b. Differential advantage.c. Customer orientation.d. Market orientation.	b
15	If one of the organizational objectives for an on-line furniture business is to increase market share from 1 percent to 5 percent during the next year, which of the following would describe an appropriate strategy for the company to implement?	 a. Intensify marketing efforts in the addressed market. b. Buy monthly ads in home decor magazines c. Create an ad that shows their quality management process. d. Introduce a new line of 'do-ansaggit-yourself furniture. 	a
16	Which is likely to be the most expensive method of market entry?	b. Licensing c. Opening a foreign subsidiary d. Direct marketing	c
17	The market entry method that could give rise to a potential for inheriting a demotivated labour force, a poor image and reputation and out of date products and processes;	 a. Merger b. Acquisition c. Licensing d. Franchising e. Setting up a wholly owned subsidiary 	e
18	Select right order of intensive growth strategies:	 a. market-development strategy, market-penetration strategy, product development strategy b. Market-penetration strategy, market development 	



		strategy, product development strategy c. market-penetration strategy, product development strategy, market-development strategy d. None of the above	
19	Using the opportunity/threat matrix, management should focus on those events that have probability of occurrence and impact:	a. low, high.b. low, low.c. high, high.d. high, low.	c
20	Question mark in BCG Matrix is an investment, which	 a. Yields low current income but has bright growth prospects. b. Yields high current income and has bright growth prospects. c. Yields high current income and has bleak growth prospects. d. Yields low current income and has bleak growth prospects. 	a
21	The strategy of the Reliance Group in India would be a good example of	 a. Conglomerate diversification b. Market development c. Price Transfers d. Concentric Diversification 	a
22	New entrants to an industry are more likely when.	 a. It is difficult to gain access to distribution channels b. Economies of scale in the industry are high c. Product differentiation in the industry is low d. Capital requirement in the industry are high 	c
23	'Niche' is similar to the	a. Growth strategyb. Milking strategyc. Flanking strategyd. Survival strategy	c
24	A growth-market strategy is most compatible with an objective emphasizing:	 a. short-term profits. b. short-term return on investment. c. long-term volume growth. 	c



		d. cost reduction.	
25	Innovative products which are new to the company and which create an entirely new market for consumers are known as what type of new products?	 a. Improvements in existing products. b. Additions to existing product lines. c. Repositionings. d. Cost reductions. e. New-to-the-world products. 	e
26	Which entails more risk to the firm, a product's degree of:	 a. newness to the market. b. newness to the firm. c. newness to the brand. d. all of the above are about equal. e. A or B above depending on specific factors 	e
27	When Apple introduced its Macintosh computer, one of the most important sources of advantage to the company in pioneering this product was probably:	 a. high switching costs for early adopters. b. that the pioneer defines the 'rules of the game'. c. influence on consumer choice criteria. d. its famous 1984 Superbowl ad 	a
28	Pioneers who follow a large-scale entry strategy are usually hoping for to assist them in being successful.	 a. learning-curve benefits. b. vertical integration. c. horizontal integration. d. barriers to entry. 	a
29	Some successful fast followers are characterized by utilizing which of the following?	a. A focus on peripheral markets. b. Leapfrogging the pioneer's product technology. c. A focus on personal selling. d. Pre-empting the pioneer's raw materials. e. Spending more money on market research	b
30	Which type of marketing strategy has as its primary objective to maximize the number of triers and adopters in the target market segment?	 a. Mass-market penetration. b. Defender strategy. c. Niche penetration. d. Skimming and early-withdrawal strategy. 	c



	Which type of marketing strategy has as its	a. Niche penetration.b. Harvesting strategy.	
	primary objective to maintain the leading	c. Defender strategy.	
31	market share position in the total market?	d. Skimming and early-	e
	market share position in the total market.	withdrawal strategy.	
		e. Mass-market penetration.	
		a. pre-empting the market	
		leader's scarce resources.	
		b. developing a newer	
		technology.	
	The key to a new product's success is:	c. increasing product	
32	The key to a new product's success is.	awareness.	d
		d. increasing potential users'	
		willingness and ability to	
		buy. e. both C and D are correct.	
	A	a. creating better upgrade	
		products to maintain these	
		customers.	
	When computer software manufacturers	b. consumers remembering the	
	virtually give away their new products to	good deal they were given.	
	computer hardware manufacturers and to	c. pre-empting their	
33	universities in the hope of getting more	competitors from selling to	e
	profitable sales of upgrade products in the	these consumers.	
	future, they are counting on:	d. structuring these consumers'	
	Des	perceptions and future	
	Man	expectations.	
	(101)	e. retaining these customers	
		because of the product's high	
		learning costs. a. economies of scale.	
		b. vertical integration.	
34	Pre-empting scarce resources leads to:	c. horizontal integration.	d
		d. barriers to entry.	u
		b. E. economies of scope	
		a. increase their customer base	
	Firms following a 'market expansion'	by focusing its resources on	
	strategy may have as one of their objectives	high growth segments.	
35	to:	b. increase their customer base	b
	10.	by focusing on creating new	
		products.	
		products.	



		1	1
		c. protect against losses of customers by beating its competitors' prices.	
		d. protect against losses of customers by developing its	
		own second entry.	
36	A market expansion strategy may involve any of the following actions EXCEPT:	a. developing line extensions.b. building unique distribution channels.	c
	any or the ronowing actions ErreEr ri	c. increasing quality control. d. designing multiple advertising campaigns.	
37	Which of the following share growth strategies is appropriate for a challenger when the market is relatively homogenous?	 a. frontal attack and leap frog. b. leapfrog and flanking attack. c. flanking attack and encirclement. d. encirclement and frontal attack 	a
38	Which of the following share growth strategies is appropriate for a challenger when the market is relatively heterogeneous?	 a. frontal attack and leap frog. b. leapfrog and flanking attack. c. flanking attack and encirclement. d. encirclement and frontal attack 	c
39	A challenger with the objective of attracting a substantial share of new customers in a variety of smaller specialised segments where customer's needs are different from those of early adopters in the mass market is following a strategy.	a. frontal attack b. leapfrog c. flanking attack d. encirclement	d
40	A challenger with the objective of inducing customers in the mass market to replace their current brand with the challenger's superior product offering is following a strategy.	a. frontal attack b. leapfrog c. flanking attack d. encirclement	b
41	Maintaining an early lead in relative market share in a growth market is difficult for all of the following reasons EXCEPT:	 a. the increasing number of competitors. b. the reduction in market segments. c. the threat of product innovation from within the industry. 	b



		d. the threat of product	
		innovation from outside the	
		industry.	
	The most basic defensive strategy in a	a. confrontation. b. fortress.	
42	growing market is:	b	
		a. increasing attention to quality control.	
		b. focusing advertising on	
		selective demand.	
	Marketing actions to maintain customer	c. continuing product	
43	satisfaction and loyalty include all of the	modification and e	
	following EXCEPT:	improvements.	
		d. expand post-service	
		capabilities.	
		e. developing multiple-line	
		extensions	
		a. an increased-penetration	
	When total industry sales volume is	strategy.	
4.4	stagnant, a share leader might precipitate a	h an extended-use strategy	
44	renewed spurt of growth by implementing:	c. a market-expansion strategy.	
		d. any of the above strategies.	
		e. none of the above strategies.	
		a. expand the number of	
		potential customers by	
	Dny	ansa targeting underdeveloped	
	Man	geographic areas.	
		b. maximise short-term cash	
		flow.	
	A market-expansion growth-extension	c. increase the amount of	
45	strategy seeks to:	product used by the average a	
		customer by increasing	
		frequency of use or	
		developing new and more	
		varied ways to use the	
		product.	
		d. maintain share in the short	
		term as the market declines.	
	Converting current non-users in target	a. moving storage of the	
46	segments to users may be accomplished by:	product closer to the point of c	
	<i>y</i> = 1.5	end use by offering	
		additional package sizes.	



		b. encouraging larger volume purchases.	
		c. enhancing the product's	
		value by adding features or	
		by including it in the design	
		of integrated systems.	
		d. developing a differentiated	
		flanker brand or product line	
		with unique features.	
		a. encouraging larger volume	
	A 1166	purchases.	
	A differentiated product positioning	b. develop line extensions.	
47	focused on untapped or underdeveloped	c. developing a differentiated	c
	segments might be pursued by:	flanker brand.	
		d. including the product in the	
		design of integrated systems.	
	At which stage of a product's life cycle is	a. Growth.	
	there likely to be the greatest heterogeneity	b. Shake-out.	
48	in customers' wants resulting in market	c. Maturity.	c
	fragmentation?	d. Decline.	
		e. Both C and D above	
	Which type of marketing strategy is a		
	company using when it attempts to convert		
	current non-users into users by including a	a. Increased-penetration.	
49	tie-in for its product with a product which is	b. Extended-use.	a
	currently frequently purchased by the non-	c. Harvesting.	
	users of its product?	d. Analyser.	
	Man	The state of the s	
		a. high reinvestment	
		requirements.	
	Each of the following is an exit barrier	b. substantial excess capacity.	
50	EXCEPT:	c. sizeable new assets.	d
		d. product differentiation.	
		e. lack of resale markets for	
		assets	
	Firms having superior value chain	a. disadvantage	
51	capabilities have a competitive	b. environment	c
J1	over rivals	c. advantage and edge	·
		d. battle	
	Win-Dixie closing one-third of its stores	a. divestiture.	
	and eliminating 22,000 jobs in an attempt to	b. backward integration.	_
52	emerge from bankruptcy would be an	c. liquidation.	d
	example of:	d. retrenchment.	
		e. forward integration.	



53	A focused differentiation strategy aims at securing competitive advantage	 a. By providing niche members with a top-of-the-line product at a premium price b. By catering to buyers looking for an upscale product at an attractively low price b. With a product offering carefully designed to appeal to the unique preferences and needs of a narrow, well-defined group of buyers 	c
54	What kind of strategy is retrenchment?	a. A turnaround or reorganization strategy b. An expansion strategy c. A conglomerate strategy d. An intensive strategy	a
55	A company can be said to have competitive advantage if	 a. It is the acknowledged leader in product quality b. It has a different value chain than rivals c. It has some type of edge over rivals in attracting customers and coping with competitive forces 	c
56	A low-cost leader's basis for competitive advantage is	a. Lower prices than rival firms b. Using a low cost/low price approach to gain the biggest market share c. High buyer switching costs d. Meaningfully lower overall costs than competitors	d
57	The strategy of choosing one attribute to excel at to create competitive advantage is known as (the):	a. unique selling proposition.b. underpositioning.c. overpositioning.d. confused positioning.	a
58	is a promise made in a highly competitive manner which positions the product clearly in the minds of consumer.	a. USP b. POP c. value addition d. product appeal	a
59	Why does a business create a unique selling point for a product?	 a. To design the look of packaging b. To set the product's price c. To gain a competitive advantage 	c



		d. To make it affordable	
60	Which one of the following is NOT considered as competitive differentiation?	a. Product	
		b. Sales	b
		c. Service	D
		d. Image	

UNIT 5: Marketing Metrics for Marketing Performance

Sr.no	Question	Options	Answer key
1	Course City recently declared bankruptcy and went out of business. This would, typically	 a. increase Buyer's power b. increase Supplier's power c. make it easy for others to enter the electronic market d. None of the above 	b
2	What does Porter's five forces model determine?	 a. The competitive advantage of a competitor b. The distribution chain of a competitor c. The relative attractiveness of another business d. The relative attractiveness of an industry 	d
3.	If the threat of substitute products or services is low it is a(n):	 a. Disadvantage to the supplier b. Advantage to the buyer c. Advantage to the supplier d. None of the above 	c
4	If the suppliers in a particular industry hold a lot of the power, the industry is:	 a. Saturated with alternative products or services b. Using information technology to gain a competitive advantage c. More attractive to enter d. None of the above 	d
5	Which of the following represents supplier power in Porter's Five Forces Model?	 a. High when buyers have few choices of whom to buy from and low when their choices are many b. Low when buyers have few choices of whom to buy from and high when their choices are many c. High when buyers have many choices of whom to buy from and low when their choices are few d. None of the above 	a



6	Reliance Mart requiring its supplier to include RFID tags would be an example of:	a. Buyer powerb. Supplier powerc. Threat of new entrantsd. Rivalry among existing competitors	a
7	A customer goes to supermarket and has many choices for toothpaste, i.e., Crest, Colgate, Tom's etc. This is an example of:	a. Supplier power is highb. Threat of new entrant is highc. Buyer power is highd. All of the above	c
8	An industry is attractive for suppliers when the rivalry among existing competitors is:	a. More b. Low c. High d. Less	c
9	Which of the following forces is commonly reduced through the use of a loyalty program?	a. Buyer power b. Supplier power c. Threat of new entrants d. Rivalry among existing competitors	a
10	is the narrowest marketing strategy.	a. Segmented strategy b. Local marketing c. Differentiated marketing d. Mass marketing	b
11	Which of the following would be considered to be among the issues that would be covered in the first part of a marketing strategy statement?	a. Packaging strategyb. Target market strategyc. dealer strategyd. Advertising strategy	b
12	What does Question mark symbolize in BCG matrix?	a. Remain Diversifiedb. Investc. Stabled. Liquidate	a
13	What do Cash Cows symbolize in BCG matrix?	a. Remain Diversifiedb. Investc. Stabled. Liquidate	c
14	What does Dogs mark symbolize in BCG matrix?	a. Remain Diversifiedb. Investc. Stabled. Liquidate	d
15	What does Stars mark symbolize in BCG matrix?	a. Remain Diversifiedb. Investc. Stabled. Liquidate	b
16	The BCG matrix is based on	a. Industry attractiveness and Business strengthb. Industry Growth rate and Business strength	d



		c. Industry Attractiveness and Relative Market		
		share		
		d. Industry growth rate and relative market		
		share		
		a. Relative market share and quarterly rate		
17		b. Relative market share and annual rate	b	
1 /	growth as criteria to make investment	c. Absolute market share and annual rate	D	
	decisions.	d. Absolute market share and quarterly rate		
		a. Invest & Expand		
18	What does Red symbolize in BCG	b. Harvest and Earn	c	
10	matrix?	c. Harvest & Divest	C	
17 18 19 20 21 22 23 24		d. Select & Earn		
		a. Introduction		
18 19 20 21 22 23 24 25	What does Dog symbolize in BCG	b. Growth	d	
	matrix?	c. Maturity	u	
		d. Decline		
		a. Invest & Expand		
20	What does Green symbolize in BCG matrix?	b. Harvest and Earn	a	
20		c. Harvest & Divest	а	
		d. Select & Earn		
		a. Invest & Expand		
21	What does Yellow symbolize in BCG	b. Harvest and Earn	d	
The BCG's Growth Share matrix uses and of market growth as criteria to make investment decisions. What does Red symbolize in BCG matrix? What does Dog symbolize in BCG matrix? What does Green symbolize in BCG matrix? BCG matrix? What does Green symbolize in BCG matrix? What does Yellow symbolize in BCG matrix? BCG in BCG matrix stands for c. Hard d. Select and Select an	matrix?	c. Harvest & Divest	u	
	d. Select & Earn			
		a. Boston Chalmette Group		
22	BCG in BCG matrix stands	b. British Consulting Group	d	
	for	c. Boston Corporate Group	u	
		d. Boston Consulting Group		
	A / /	a. Introduction		
23			b	
18 19 20 21 22 23 24	matrix?	1	D	
		d. Decline		
		a. Current strategy of the organization		
24	•	b. Long-term strategic planning	b	
	analyse	8 1		
		b. Revenue generated by the organization		
	The BCG matrix is also known	b. Product Portfolio matrix		
25		c. Growth-Share matrix	d	
		d. All of the above		
		e. None of above		
		a. Relative Market share		
26		b. Business Strength	a	
	label of the horizontal axis	1	•	
18 19 20 21 22 23 24		d. Market Growth Rate		



27	In BCG Matrix, what is the label of the Vertical axis?	a. Relative Market shareb. Business Strengthc. Industry Growth Rated. Market Growth Rate	c
28	You called the Boston Consulting Group (BCG), and they have provided you with some advice based on their famous corporate portfolio matrix. Your oldest holding, Banana Rocket, has not grown much in recent years, but due to low debt, it generates a huge amount of cash. According to BCG, Banana Rocket would be considered a	a. cash cow b. star c. question mark d. dog	a
29	Recently, you also purchased a company that manufactures a new satellite dish, allowing you to enter into the cable television market. The business is profitable and growing, but the technological unknowns make it risky. BGC considers it a	a. cash cow b. star c. question mark d. dog	c
30	Another purchase you made was to acquire a local coffee-cart chain with 30 locations around the city. You don't see it growing very much, but then, it doesn't cost much to operate. BCG would label this venture a	a. cash cow b. star c. question mark d. dog Dnyansagar Institute of	d
31	The four possible strategies that can be pursued for each SBU are building, holding,, and	a. harvesting; divestingb. promoting; sellingc. downsizing; expandingd. diversifying; penetrating	a
32	The BCG matrix measures rather than Profits .	a. Salesb. cash flowc. Lossd. Market share	b
33	The extended the BCG matrix. Called the	a. Gap Planning Modelb. Ansoff Matrixc. Family Portfolio matrixd. SWOT analysis	c
34	In Family Portfolio matrix, these are new products to the market which generate cash for a low spend, they	a. Dodos b. Warhorses c. Infants d. Lingering Memories	c



	have a low market growth rate and a		
	medium to high market share.		
	In Family Portfolio matrix, these are	a. Dodos	
35	products which have long-been	b. Warhorses	d
	removed from the market but still	c. Infants	
	resonate in the minds of consumers.	d. Lingering Memories	
		a. Dodos	
36	A product in decline but which still	b. Warhorses	b
	makes money.	c. Infants	
		d. Lingering Memories	
	These are products which have a low	a. Dodos	
37	relative market share and a negative	b. Warhorses	a
"	market growth rate. These are	c. Infants	•
	products on the road to divestment	d. Lingering Memories	
	These are products that are in	a. Dodos	
38	development. They are new to the	b. Warhorses	d
	market	c. Research and Development	u
	market	d. Ideas and Concepts	
		a. Hibernating Squirrels	
39	They have no market share and make	b. Warhorses	c
	no income	c. Research and Development	·
		d. Ideas and Concepts	
	These are products which have been	a. Hibernating Squirrels	
	withdrawn from sale but which may	b. Warhorses	
	be returned to the market at a later	c. Research and Development	
40	date. There is a small cost to these	d. Ideas and Concepts	a
	products e.g. the maintenance of	Let in the second	
	intellectual property rights, storage of	Dayancagar Institute of	
	equipment etc.	Dnyansagar Institute of	
		a. Market development	
41	Geographic expansion of market	b. Market penetration	a
'1	refers to	c. Product Development	u
		d. Diversification	
	Increasing customer base in the	a. Market development	
42	present market for present product	b. Market penetration	b
'-	refers to	c. Product Development	.,
		d. Diversification	
		a. Diversification: New Products in New	
	IKEA started off expanding to	Markets	
	markets relatively close in terms of		
	culture as to its home country	New Markets	
43	(Sweden) before targeting more	c. Product Development: New Products in	b
	challenging geographic areas such as	Existing Markets	
	China and the Middle-East. This is an	d. Market Penetration: Existing Products in	
	example of	Existing Markets	
		5	



44	Brands such as Coca-Cola and Heineken are known for spending a lot on marketing and they try to maximize the use of distribution channels by making attractive deals with a large variety of distributors such as supermarkets, restaurants, bars and football stadiums. They are into	 a. Diversification: New Products in Ne Markets b. Market Development: Existing Products New Markets c. Product Development: New Products Existing Markets d. Market Penetration: Existing Products Existing Markets 	n d
45	The pharmaceutical industry where companies such as Pfizer, Merck and Bayer are heavily investing in Research and Development (R&D) in order to come up with new and innovative drugs every now and then. They are into	 a. Diversification: New Products in Ne Markets b. Market Development: Existing Products New Markets c. Product Development: New Products Existing Markets d. Market Penetration: Existing Products Existing Markets 	n n c
46	Samsung, which is operating in businesses varying from computers, phones and refrigerators to chemicals, insurances and hotel chains. Samsung follows which type of diversification strategy.	 a. horizontal diversification b. Concentric diversification c. Conglomerate diversification d. vertical diversification 	c
47	This strategy is about entering a new market with a new product that is somewhat related to a company's existing product offering.	 a. horizontal diversification b. Unrelated diversification c. Conglomerate diversification d. vertical diversification 	a
48	This strategy means moving backward or forward in the value chain by taking control over activities that used to be outsourced to third parties like suppliers, OEMs or distributors.	a. horizontal diversificationb. Concentric diversificationc. Conglomerate diversificationd. vertical diversification	d
49	A strategic-planning gap can be corrected by	a. changing the company's missionb. adjusting its core valuesc. choosing integrative growth strategiesd. redefining organizational culture	c
50	Knorr, a manufacturer of soup, dip, and gravy mixes, printed-on package recipes, gave out coupons to existing customers and created a recipe booklet that could be ordered with three UPC codes from three different Knorr products. All of these activities	 a. Diversification: New Products in Ne Markets b. Market Development: Existing Products New Markets c. Product Development: New Products existing Markets d. Market Penetration: Existing Products Existing Markets 	n d



	would be representative of astrategy.		
51	Skoda is a carmaker in the Czech republic. The auto manufacturer is launching a marketing drive designed to ultimately sell one million Skoda vehicles a year. Skoda has identified the main growth markets for automobiles as china, Russia, and India and has plans to market in each of those countries. This would be an example of strategy.	 a. Diversification: New Products in New Markets b. Market Development: Existing Products in New Markets c. Product Development: New Products in existing Makets d. Market Penetration: Existing Products in Existing Markets 	b
52	is the managerial process of creating and maintaining a fit between the organization's objectives and resources and evolving market opportunities	a. strategic planning b. strategic control c. strategic implementation d. operating control	a
53	What is a planning gap?	a. A concept that is used to clarify the extent of revenue or profits gap that might emerge if current strategies are left unchanged b. The time between the strategic plan being devised and the time it is actually implemented c. The time between the conception of a strategic plan and the formalization of it d. Any part of a plan that has not been formalized which allows for flexibility and the introduction of any new developments that could enhance the current strategy	a
54	A company specializing in producing mass market cars acquires a company which specializes in financial services. The new company can now offer financial services to its car purchasers. What form of diversification it is?	a. Resource-basedb. Unrelatedc. Routine-basedd. Replication-based	b
55	Horizontal integration is concerned with	a. Productionb. Qualityc. Product planningd. All of the above	a
56	Which one of the following types of organizations would benefit from a matrix structure?	a. Diverse independent businesses in a conglomerate	d



		b.	Organizations growing through merger and acquisition	
		c.	Small companies with few plants and limited product or service diversity	
		d.	Small, sophisticated service companies	
57	Travelocity offers the most comprehensive range of services to travellers. This is an example of a company pursuing the strategy of Porter's Generic Strategies. When a business's sales and profits are increased through backward, forward, or horizontal integration, this is called	a. b. c. d.	differentiation overall cost leadership sourcing service intensive growth vertical growth integrative growth	a c
	·	d.	horizontal growth market penetration, product differentiation,	
59	Ansoff proposed that for filling the corporate planning gap, one follows four strategies namely-	b. с.	market penetration, product differentiation, market identification and diversification market penetration, product development, marketing research and diversification market penetration, product development, market development and diversification market identification, product development, positioning and diversification	d
60	The Product Market matrix comprising of Strategies of Market Penetration, Market Development, Product Development, and Diversification was first formulated by	C.	Ansoff	a