## MBA-I / Sem. I <br> 101 Managerial Accounting

## Question Bank

1. What is Financial Statements? State its objectives.
2. What is accounting? State the various terms used in accounting.
3. Discuss the various accounting concepts and conventions.
4. Explain the various types of account.
5. State the users of accounting information.
6. What do you mean by Book-Keeping and accounting? Explain its importance, advantages and limitations of accounting.
7. Explain the various forms of business organizations.
8. Distinguish between: Management accounting \& Financial Accounting
9. Distinguish between: Management accounting \& Cost Accounting
10.Explain the basic concept of Cost accounting
11.State the classification \& analysis of cost
10. Explain the objectives \& advantages of Cost Accounting.
11. What is marginal costing? State its advantages \& limitations
12. What is Budget \& Budgetary Control?
13. Explain the various Labor variance.
14. Explain the various Material variance.
15. Explain the various types of Budget.
16. State the advantages \& limitations of Budgetary Control.
17. What is Standard Costing? State the advantages \& limitations of Standard Costing.
18. Briefly explain how to make financial decision on the basis of Financial Statements.
19. Write Short Notes
1) Master Budget
2) Direct Material Price Variance
3) Direct Material Usage Variance
4) Direct Material Labour Variance
5) Pre-requisites for Effective Budgetary Control
6) Management Accounting
7) Ledger
8) Journal
9) Trial Balance
10) Opportunity Cost
11) Relevant \& Irrelevant Cost
12) Differential Cost
13) Sunk cost
14) Cost Sheet
15) Make or Buy (Outsourcing) Decisions.

## PRACTICAL PROBLEMS :

1. Journalise the following transactions and post them into Ledger:

2006 Sept. 1 Started business with Rs. 50,000 out of which paid into Bank Rs. 20,000.
,, 2 Bought furniture for Rs. 5,000 and machinery for Rs. 10,000.
,, 3 Purchased goods for Rs. 14,000.
,, 6 Sold goods for Rs. 8,000.
,, 8 Purchased goods from Malhotra and Co. Rs. 11,000.
,, 10 Paid telephone rent for the year by cheque Rs. 500.
,, 11 Bought one typewriter for Rs. 2,100 from Universal Typewriter Co. on credit.
, 15 Sold goods to Keshav Ram for Rs. 12,000.
," 17 Sold goods to Rajesh Kumar for Rs. 2,000 for cash.
," 19 Amount withdrawn from bank for personal use Rs. 1,500.
,, 21 Received cash from Keshav Ram Rs. 11,900 discount allowed Rs. 100.
," 22 Paid into bank Rs. 5,800.
" 23 Bought 50 shares in X Y \& Co. Ltd. at Rs. 60 per share, brokerage paid Rs. 20.
" 25 Goods worth Rs. 1,000 found defective were returned to Malhotra \& Co. at the balance of the amount due to them settled by issuing a cheque in their favour.
„ 28 Sold 20 shares of XY \& Co. Ltd. at Rs. 65 per share, brokerage paid Rs. 20.
" 28 Bought goods worth Rs. 2,100 from Ramesh and supplied them to Suresh at Rs. 3,000.
" 30 Suresh returned goods worth Rs. 100, which in turn were sent to Ramesh.
," 30 Issued a cheque for Rs. 1,000 in favour of the landlord for rent for September.
," 30 Paid salaries to staff Rs. 1,500 and received from travelling salesman Rs.2,000 for goods sold by him, after deducting the travelling expenses Rs. 100.
, 30 Paid for : Charity Rs. 101 Stationery Rs. 450 Postage Rs. 249
2. Mr. Ramu has the following transactions in the month of July.

Record them into the journal and show postings in the ledger and balance the accounts.
July 1st: Ramu started business with a capital of 75,000

2nd : Sold goods to Sonu 20,000
3rd : Purchased goods from Meenu 15,000
4th : Sold goods to Tanu for cash 16,000
5th : Goods retuned to Manu 2,000
6th : Bought furniture for 15,000
7th : Bought goods from Zenu 12,000
8th : Cash paid to Manu 10,000
9th : Sold goods to Jane 13,500
10th : Goods returned from Sonu 3,000
11th : Cash received from Jane 5,500
12th : Goods taken by Ramu for domestic use 3,000
13th : Returned Goods to Zenu 1,000
14th : Cash received from Sonu 12,000
15th : Bought machinery for 18,000
16th : Sold part of the furniture for 1,000
17th : Cash paid for the purchase of bicycle for Ramu's son 1,500
19th : Cash sales 15,000
20th : Cash purchases 13,500
3. Journalise the following transactions in the books of Moon and post them into the ledger for the month of August

Aug $10^{\text {th }}:$ Moon commenced business with a capital of $1,50,000$
$11^{\text {th }}:$ Cash deposited into bank 50,000
$12^{\text {th }}:$ Bought equipment for 15,000
$13^{\text {th }}:$ Bought goods worth 20,000 from Star and payment made by cheque
$14^{\text {th }}$ : Sold goods to Sun for 15,000 and payment received through cheque
$16^{\text {th }} \quad:$ Paid rent by cheque 5,000
$17^{\text {th }} \quad:$ Took loan from Mr. Storm 25,000
$18^{\text {th }} \quad:$ Received commission from Mr. Air by cheque 5,000
$19^{\text {th }} \quad:$ Wages paid 15,000
$20^{\text {th }} \quad:$ Withdrew from bank for personal use 3,000
$21^{\text {st }} \quad:$ Withdrew from bank for office use 10,000
$22^{\text {nd }}:$ Bought goods for 25,000
$23^{\text {rd }} \quad:$ Cash paid into bank 30,000
$24^{\text {th }} \quad:$ Interest paid through cheque 2,000
$25^{\text {th }} \quad:$ Gave loan to Mr.Wind 10,000
$26^{\text {th }}:$ Amount paid to Mr. Storm on loan account 15,000
$27^{\text {th }} \quad:$ Salary paid to Manager Mr. Liquid 5,000
$28^{\text {th }} \quad:$ Postage paid 1,000
$29^{\text {th }} \quad:$ Received cheque from Mr. Wind on loan account 3,000
4. From the following Trial balances of Mr. Gagannath for the yearending on 31.12.2019, prepare Final Accounts with the closing stock of Rs. 15,000 .

| Particulars | Debit | Credit |
| :--- | ---: | ---: |
| Stock (1.1.2019) | 46,800 | - |
| Returns Inwards | 10,000 | - |
| Purchases | $2,40,000$ | - |
| Rents \& Rates | 4,000 | - |
| Sales | - | $3,21,900$ |
| Debenture | - | 25,000 |
| Reserve Fund | - | 45,000 |
| Sundry Debtors | 60,000 | - |
| Salaries | 3,000 | - |
| Commission Received | - | 4,900 |
| Bad Debts | 2,000 | - |
| Bad Debts Provision | - | 6,000 |
| Wages | 6,000 | - |
| Return Outwards | - | 2,000 |
| Bills Receivable | 25,000 | - |
| Investments | 60,000 | - |
| Sundry Creditors | - | 20,000 |
| Bank Overdraft | - | 5,000 |
| Cash in Hand | 11,000 | - |
| Goodwill | 26,000 | - |
| Capital | 15,000 | - |
| Furniture | 2,000 | - |
| General Expenses | - | $-18,000$ |
| Discount (cr) | $5,10,800$ | $-10,800$ | DNYANSAGAR INSTITUTE OF MANAGEMENT AND RESEARCH

5. From the following Trial Balance of B \& B Sons., Bhopal, prepare Tradingand Profit \& Loss Account for the year ended 2020 and a Balance Sheetas on that date after considering the following adjustments.

Trial Balance as on $31^{\text {st }}$ March 2020

| Particulars | Debit (Rs.) | Credit (Rs.) |
| :--- | ---: | ---: |
| Bharat's Capital | ---- | $2,00,000$ |
| Land \& Buildings | 87,000 |  |
| Plant \& Machinery | 17,500 |  |
| Goodwill | 20,000 |  |
| Bharat's Drawing | 22,600 |  |
| Cash in hand | 1,795 |  |
| Stock as on April 2020 | 27,000 |  |
| Wages | 10,000 |  |
| Purchases Less Returns | 69,000 |  |
| Carriage Inward | 600 |  |
| Traveller's Commission and <br> Expenses | 6,000 |  |
| Insurance Premium | 2,000 |  |
| Motor Car | 3,000 |  |
| Carriage Outward | 1,400 |  |
| Sales Less Returns | ---- | 94,000 |
| Salaries | 15,000 |  |
| Bank Charges | 105 |  |
| Reserve for Doubtful Debts | --- | 1,500 |
| Debtors | 20,000 |  |
| Creditors | --- | 7,500 |
| Total |  |  |

Adjustments:
i) On $31^{\text {st }}$ March 2020 the stock was valued at Rs.46,000.
ii) Insurance Premium amounting to Rs. 800 is prepaid.
iii) Outstanding salaries amounted to Rs. 1000 .
iv) Depreciate Plant \& Machinery @ 10\% p.a. and Motor Car @ 20\% p.a.
v) Create a Reserve for Doubtful Debts @ $10 \%$ on Debtors.
6. From the following particulars taken out from the books of Prince Electricals prepare trading, P\&LA/c for the year ended $31^{\text {st }}$ March, 2022and Balance Sheet as on that date.

Trial Balance

| Particulars | Debit Amount <br> Rs. | Credit Amount <br> Rs. |
| :--- | ---: | ---: |
| Sundry Debtors | 52,000 |  |
| Cash in Hand | 2,392 | 22,000 |
| Creditors |  |  |
| Furniture \& Machinery | 27,500 |  |
| Motor car | 22,000 |  |
| Purchases | $1,45,000$ | $2,92,000$ |
| Sales | 2,600 |  |
| Sales Return | 8,420 |  |
| Salaries | 11,400 |  |
| Opening stock | 6,108 |  |
| Motor Car Expenses | 3,600 |  |
| Rent, Rates and Taxes |  |  |
| Insurance Premium | 2,400 |  |
| Paid on 1st November 2021 | 6,200 |  |
| Cash at Bank | 23,600 |  |
| Wages | 2,680 |  |
| General Expenses | 2,040 |  |
| Carriage Inward | 1,630 |  |
| Carriage Outward | 6,430 |  |
| Fuel \& power | 8,000 |  |
| Capital | $3,34,000$ | $3,34,000$ |
| Drawings |  |  |
| Total |  |  |

Adjustments:
i) Closing stock amounted to Rs. 35,000.
ii) Goods of Rs. 2,000 were distributed as free samples.
iii) Further Bad debts of Rs. 2,000 and a provision for bad debts @ 5\% on Debtors to be made.
iv) Depreciate furniture \& Machinery by $10 \%$ and motor car by $20 \%$.
v) Outstanding wages is Rs. 6,400.
7. From the following information prepare a cost sheet for the month of June, 2022 to show the prime cost, factory cost, cost of production andtotal cost for Ganesh manufacturing Ltd.

| Particulars | Rs. |
| :--- | ---: |
| Direct Material | $1,14,000$ |
| Sales | $2,32,000$ |
| Factory rent and rates | 5,000 |
| Direct wages | 57,000 |
| Factory Heating and lighting | 800 |
| Telephone and postage charges | 400 |
| Plant repairs | 2,000 |
| Office salary | 3,200 |
| Advertising | 3,000 |
| Factory Managers salary | 4,000 |
| Legal charges | 300 |
| Director's remuneration | 3,000 |
| Office rent | 1,000 |
| Plant maintenance and description | 2,500 |
| Salary of salesman | 5,000 |
| Showroom rent | 1,000 |

8. Prepare a Statement of Cost from the following information relating to Jay Traders, for the year ended 31.03.2020.

| Particulars | Amount (Rs.) |
| :--- | ---: |
| Cost of Direct Materials | $2,00,000$ |
| Sales | $4,00,000$ |
| Direct Wages | $1,00,000$ |
| Office Indirect Materials | 5,000 |
| Cost of special patterns | 40,000 |
| Postage and Telegram | 2,000 |


9. From the books of accounts of $\mathrm{M} / \mathrm{s}$. Roop Enteprises, following details have been extracted for the year ending 31st Dec, 2018:

Opening stock of raw material
2,88,000
Closing stock of raw material
Material purchased during the year
Direct labor cost
Indirect wages
Salaries to office staff
Freight outward
Repairs for plant and machinery
Factory rent and taxes
Office rent and taxes
Distribution expenses

3,00,000
9,42,000
4,43,000
54,000
2,12,000
43,000
21,000
55,000
32,000
76,000

| Salesman salaries and commission | 54,000 |
| :--- | ---: |
| Manager's salary | 60,000 |
| (40\% of his time used in factory \& rest in |  |
| office) | 25,000 |
| Factory electricity charges | 5,000 |
| Office telephone expenses | $2,03,000$ |
| Opening stock of finished goods | $1,12,000$ |
| Closing stock of finished goods | 13,000 |

You are required to prepare cost sheet for the firm from the above given details.
10. The standard mix for each batch of 250 units of product $A$ is:

Material A 15 kgs at Rs. $15=$ Rs. 225

During April, 10 batches were completed with actual consumption as following:

Material A 155 kgs at Rs. 2170

$\frac{110 \mathrm{kgs} \text { at }}{265 \mathrm{kgs}}$| Rs. 1,210 |
| ---: | $\mathrm{Rs.}^{2,380}$

Actual output was 2,400 units calculate:
i) Material price variance.
ii) Material usage variance.
iii) Material cost variance.
11. The Standard mix to one unit of product is as follows:

| Material | Standard |  | Actual |  |
| :--- | :--- | :--- | :--- | :--- |
|  | Quantity | Rate <br> (Rs.) | Quantity | Rate <br> (Rs.) |
| Material A | 40 | Rs.10/kg | 20 | Rs.35/kg |
| Material B | 20 | Rs.20/kg | 10 | Rs.20/kg |
| Material C | 20 | Rs.40/kg | 30 | Rs.30/kg |

From the following information compute the following variances:
i) Material Cost Variance
ii) Material Price Variance
iii) Material Usage Variance
12. The sales turnover and profit during two years were as follows:

| Year | Sales (Rs.) | Profit <br> (Rs.) |
| :--- | :---: | :--- |
| 2020 | $4,20,000$ | 45,000 |
| 2021 | $4,80,000$ | 60,000 |

You are required to calculate:
i) $\quad \mathrm{P} / \mathrm{V}$ ratio
ii) Sales required to earn a profit of Rs.120,000.
iii) Profit when sales are Rs.3,60,000.
13. A company producing a single product charges selling price per unit for Rs. 20. The marginal cost is Rs. 12 and fixed cost Rs. 800 p.a. calculate.
i) $\quad \mathrm{P} / \mathrm{v}$ ratio.
ii) Break-even sales.
iii) Sales to earn profit of Rs. 1000.
iv) Profit at sales of Rs. 6,000.
v) Contribution per unit.
14. Sales Rs.7,00,000; Profit Rs.70,000; Variable cost 70\%.Find out:
i) $\quad \mathrm{P} / \mathrm{V}$ ratio
ii) Fixed Cost
iii) Sales volume to earn a Profit of Rs.280, 000.
15. The Ram Ltd. Furnish the following information:

|  | First Half | Second Half |
| :--- | :---: | ---: |
| Sales | $80,00,000$ | $120,00,000$ |
| Profit | $8,00,000$ | $16,00,000$ |

You are required to calculate.
vi) $P / V$ Ratio
vii) Fixed expenses
viii) BEP.
ix) Sales to earn profit Rs. 20,00,000.
x) Profit when sales are Rs.60,00,000.
16.
| Saurashtra Co. Ltd. wishes to arrange overdraft facilities with its bankers from the period August to October 2010 when it will be manufacturing mostly for stock. Prepare a cash budget for the above period from the following data given below:

| Month | Sales <br> (Rs.) | Purchases <br> (Rs.) | Wages <br> (Rs.) | Mfg. Exp. <br> (Rs.) | Office Exp. <br> (Rs.) | Selling <br> Exp. (Rs.) |
| :--- | :--- | :--- | :--- | :---: | :---: | :---: |
| June | $1,80,000$ | $1,24,800$ | 12,000 | 3,000 | 2,000 | 2,000 |
| Augy | $1,92,000$ | $1,44,000$ | 14,000 | 4,000 | 1,000 | 4,000 |
| September | $1,08,000$ | $2,43,000$ | 11,000 | 3,000 | 1,500 | 2,000 |
| October | $1,26,000$ | $2,68,000$ | 15,000 | 5,000 | 2,500 | 4,000 |
| November | $1,40,000$ | $2,80,000$ | 17,000 | 5,500 | 3,000 | 4,500 |
| December | $1,60,000$ | $3,00,000$ | 18,000 | 6,000 | 3,000 | 5,000 |

## Additional Information:

(a) Cash on hand 1-08-2010 Rs.25,000.
(b) $50 \%$ of credit sales are realized in the month following the sale and the remaining $50 \%$ in the second month following. Creditors are paid in the month following the month of purchase.
(c) Lag in payment of manufacturing expenses half month.
(d) Lag in payment of other expenses one month.
17.
S. K. Brothers wish to approach the bankers for temporary overdraft facility for the period from October 2010 to December 2010. During the period of this period of these three months, the firm will be manufacturing mostly for stock. You are required to prepare a cash budget for the above period.

| Month | Sales (Rs.) | Purchases (Rs.) | Wages (Rs.) |
| :--- | :---: | :---: | :---: |
| August | $3,60,000$ | $2,49,600$ | 24,000 |
| September | $3,84,000$ | $2,88,000$ | 28,000 |
| October | $2,16,000$ | $4,86,000$ | 22,000 |
| November | $3,48,000$ | $4,92,000$ | 20,000 |
| December | $2,52,000$ | $5,36,000$ | 30,000 |

(a) $50 \%$ of credit sales are realized in the month following the sales and remaining $50 \%$ in the second following.
(b) Creditors are paid in the month following the month of purchase
(c) Estimated cash as on 1-10-2010 is Rs.50,000.
18.
| Prepare a cash Budget of R.M.C. LTD. for April, May and June 2012:

| Months | Sales(Rs.) | Purchases(Rs.) | Wages(Rs.) | Expenses(Rs.) |
| :--- | :---: | :---: | :---: | :---: |
| Jan.(Actual) | 80,000 | 45,000 | 20,000 | 5,000 |
| Feb.(Actual) | 80,000 | 40,000 | 18,000 | 6,000 |
| March (Actual) | 75,000 | 42,000 | 22,000 | 6,000 |
| April (Budget) | 90,000 | 50,000 | 24,000 | 7,000 |
| May(Budget) | 85,000 | 45,000 | 20,000 | 6,000 |
| June(Budget) | 80,000 | 35,000 | 18,000 | 5,000 |

## Additional Information:

(i) $10 \%$ of the purchases and $20 \%$ of sales are for cash.
(ii) The average collection period of the company is $1 / 2$ month and the credit purchases are paid regularly after one month.
(iii) Wages are paid half monthly and the rent of Rs. 500 included in expenses is paid monthly and other expenses are paid after one month lag.
(iv) Cash balance on April 1,2012 may be assumed to be Rs.15,000
19.

The expenses budgeted for production of 1,000 units in a factory are furnished below:

## Particulars

Material Cost

Labour Cost
Variable overheads
Selling expenses (20\% fixed)

Administrative expenses (Rs. 2,00,000)
Total Cost

## Per Unit Rs.

700

250

200 130

200
1,480

Prepare a budget for production of 600 units and 800 units assuming administrative expenses are rigid for all level of production.
20.
| Prepare a Flexible budget for overheads on the basis of the following data. Ascertain the overhead rates at 50\% and 60\% capacity.

## Variable overheads:

Indirect Material $\quad 6,000$

Labour
18,000

Semi-variable overheads:

Electricity: (40\% Fixed \& 60\% variable)
30,000

Repairs: (80\% fixed \& 20\% Variable)
Fixed overheads:

Depreciation
16,500
Insurance
4,500

Salaries
15,000

Total overheads
93,000

Estimated direct labour hours
$1,86,000$
21. Calculate :
A) Labour Cost Variance
B) Labour Cost Variance
C) Labour Cost Variance

The following are the details

|  | Standard |  |  | Actual |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Material | Hours | Rate | Amt. | Hours | Rate | Amt. |
| A | 60 | 10 | 600 | 64 | 10 | 640 |
| B | 80 | 8 | 640 | 64 | 8.5 | 544 |
| Total | 140 |  | 1240 | 128 |  | 1184 |

